

Free 2022 PMP Dumps 100 Pass Guarantee With Latest Demo [Q370-Q388]



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NEW QUESTION 370

Delays from two software vendors are causing testing times to be reduced to meet the deadline. Any impact on the delivery date is not possible, as all project resources will be reassigned to other tasks after project closing.

What should the project manager do?

- * Create a change request to add the resources needed to complete testing.
- * Deliver the project as planned without completing testing from these two vendors.
- * Negotiate with the vendors causing the delay to provide additional testing resources to meet the deadline.
- * Add resources to conduct testing only until the proper quality standards are achieved.

NEW QUESTION 371

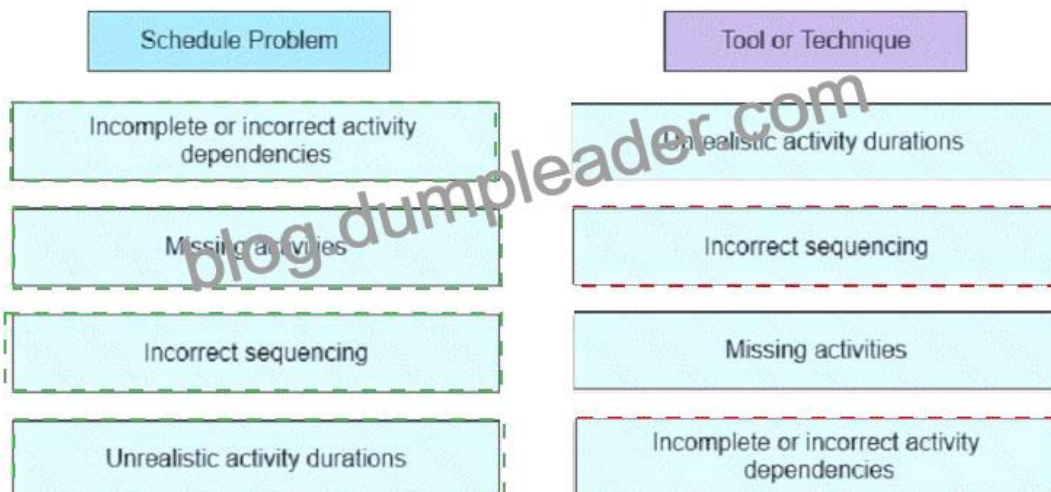
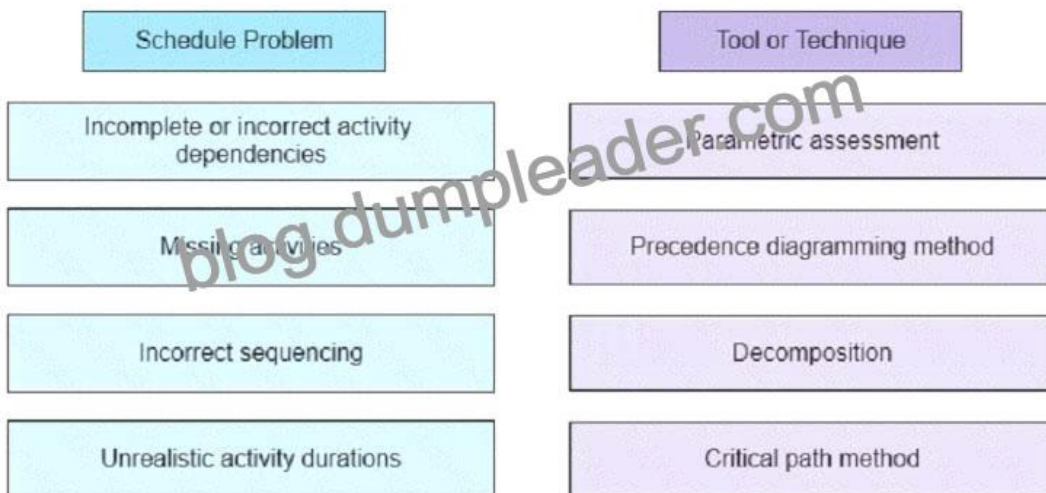
You are the project manager at a large accounting firm in the United States. Throughout the year your firm provides both consulting services and accounting/ auditing services to

XYZ Widgets, Inc, a publicly traded company listed on the New York Stock Exchange. Currently, your project involves auditing the financial statements of XYZ Widgets Inc, in preparation for the annual shareholders/ investors meeting. While your team is in the midst of project execution, you are informed that your project is due to new SEC regulations. Specifically, a new SEC regulation prohibits accounting firms from providing both consulting services and auditing services to a client, due to potential conflicts of interest that could arise from such business relationships. Hence your project is cancelled and your project team consisting of accountants and auditors are taken off your project and reassigned to another project. Which of the following type of project ending is this considered?

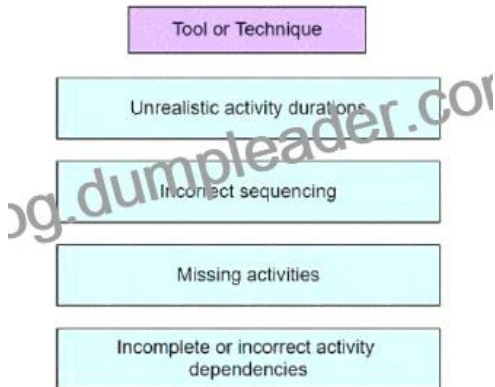
- * Addition
- * Cancelled
- * Extinction
- * Starvation
- * Integration

NEW QUESTION 372

A few months into a project, several schedule issues have emerged Drag the schedule problems on the left to the specific tools on the right that if implemented during schedule development could have prevented the issues.



Explanation



NEW QUESTION 373

Two team members were recently released from a project because the customer reduced the budget. However, the agile team is still receiving the same, if not more, work requirements as before.

How should the agile project leader resolve this situation?

- * Update the restriction log with the new team capacity.
- * Explain the new project requirements to the team.
- * Update the project budget with the released team members.
- * Explain the new team velocity to the customer.

NEW QUESTION 374

One of the service providers on a complex project has been facing resource availability problems over the last six months. However, the service provider has assured the project manager that the deliverables will be on time.

How should the project manager address this situation?

- * Update the issue log.
- * Perform a qualitative risk analysis.
- * Perform a root cause analysis.
- * Implement a risk response plan.

NEW QUESTION 375

Project Cost Management Plan is created as a part of:

- * Determine Budget process
- * None of the other alternatives apply
- * Estimate Costs process
- * Control Costs process

Cost management plan: Describes how cost variances will be managed and Part of the overall project plan. Output of Estimate Costs

process is: Cost estimates and Cost management plan

NEW QUESTION 376

The person assigned by the performing organization to be responsible for achieving the project objectives is the:

- * functional manager
- * program manager
- * project manager
- * portfolio manager

Section: Closing

Explanation/Reference:

Project Manager (PM). The person assigned by the performing organization to lead the team that is responsible for achieving the project objectives.

Project Organization Chart. A document that graphically depicts the project team members and their

NEW QUESTION 377

You are project manager and now you are middle of comparing proposals received from sellers . Comparing proposals received from sellers done in _____ .

- * Conduct Procurements
- * Plan Procurements
- * Administer Procurements
- * Close Procurements

Comparing proposals received from sellers done in Conduct Procurements.

NEW QUESTION 378

Some of the functions of this process include describing the methods for executing the work of the project to fulfill the project objectives, documenting dependencies and interactions among the processes, determining the validity of and maintaining the performance baselines, and determining key management reviews for pending decisions. Which of the following does this describe? Choose the best answer.

- * The output of the process is the project scope management plan.
- * The project charter is an input of the process.
- * This process belongs to the Project Scope Management Knowledge Area.
- * The project scope management plan and quality management plan are two examples of the subsidiary plans contained in the output of the process.

The Develop Project Management Plan involves describing the methods for executing the work of the project, documenting dependencies and interactions among the processes, determining the validity of and maintaining the performance baselines, and determining key management reviews for pending decisions, among other elements. The project scope management plan and quality management plans are examples of the subsidiary plans contained within the project management plan, which is the output of this process.

NEW QUESTION 379

An agile team completes a deliverable that is to be certified by another expert team The second team does not take the deliverable for many months What should the servant leader do?

- * Review the process and remove the impediment
- * Escalate this to the project director for a resolution
- * Remove the certification need from the project scope
- * Escalate this to the agile lead of the second team

NEW QUESTION 380

Which is another term for top down estimating.

- * Life-cycle costing
- * Bottom up estimating
- * Analogous estimating
- * Parametric modeling

Analogous estimating is also called top-down estimating and uses the actual cost of a previous, similar project as the basis for estimating the cost of the current project.

NEW QUESTION 381

You are the project manager in the I.T department of major hospital. Your current project involves developing a web based interface for legacy mainframe software applications. Your current project involves a scope change. You are documenting the physical characteristics and

functionality of the project, based on this scope change. Which of the following tool are using?

- * Configuration management
- * Work result
- * Change control board
- * Corrective actions
- * Scope update

NEW QUESTION 382

Project Stakeholder Management focuses on:

- * project staff assignments
- * project team acquisition
- * managing conflicting interests
- * communication methods

Section: Initiation

Explanation

NEW QUESTION 383

The company is implementing a new project management approach. In the past, their projects have been disorganized, not in alignment with business goals, and not focused on interactivity between the projects where applicable. They want to have a better focus on grouping related projects together by business unit and product lines. Which of the following best describe what they are trying to accomplish?

- * Project management
- * Operations management
- * Management by objectives
- * Portfolio management

NEW QUESTION 384

A project manager is attending a progress meeting with a client. The client requests a design change which might potentially add value to the project. What action should the project manager take?

- * Accommodate the change request to serve the client's needs
- * Consult with team members and allow them to make a decision
- * Convince the client not to make changes to the project
- * Make transactional decisions focusing on the project goals

NEW QUESTION 385

Which of the following statements about Project Planning Methodology is not accurate?

- * Project planning methodology may require soft tools like facilitated startup meetings
- * Project planning methodology may require hard tools like Project Management software
- * The project planning methodology may include standard forms and templates, or simulations.
- * Project Planning methodology includes tools and techniques to gather, integrate and disseminate the outputs of project management process

NEW QUESTION 386

The reason that the cost performance index (CPI) is shown as a ratio is to _____

- * Enable a detailed analysis of the schedule regardless of the value of the schedule variance
- * Distinguish between critical path and noncritical path work packages
- * Provide the ability to show performance for a specified time period for trend analysis
- * Measure the actual time to complete the project

Explanation/Reference:

Explanation:

Because schedule performance index (SPI) and cost performance index (CPI) are expressed as ratios, they can be used to show performance for a specific time period or trends over a long-time horizon.

Additionally, there is no need to disclose confidential financial data to convey the project's status to one's customers; they should not have a need to know such information, unless there is a contractual requirement to do so.

NEW QUESTION 387

A project manager has created an issue log to document issues communicated by project team members during weekly team meetings. This is an input of:

- * Manage Stakeholder Expectations.
- * Monitor and Control Risks.
- * Plan Risk Management.
- * Report Performance.

Section: Executing

NEW QUESTION 388

The formal and informal interaction with others in an organization industry, or professional environment is known as:

- * negotiation
- * organizational theory

- * meeting
- * networking

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